



EUROPEAN RESEARCH NURSING FOUNDATION

Activity Report 2018

Table of Contents

Foreword	p. 3
I. EU Health Agenda	p. 4
II. Governance	p. 5
III. Activities	p. 10
IV. Reference Points Network.....	p. 13
V. Communication & Visibility	p. 14
VI. Conclusion	p. 19
Appendix	p. 20

Foreword

Dear ENRF Reference Points,
Dear EFN Members,
Dear Colleagues,

There is no doubt that, when setting the EU political agenda and developing the nursing profession, evidence-based nursing and EU policy-making have to go hand in hand and both the European Federation of Nurses Associations (EFN) and the European Nursing Research Foundation (ENRF) play a crucial role towards the EU institutions: European Commission, European Parliament and Council. Bringing the nursing researchers' knowledge together to strengthen the delivery of evidence-based nursing in order to add rigour and credibility to the political decision-making and outcomes is key, knowing that nursing research is a growing field even though it remains a relatively new activity in many countries.

In 2018, the ENRF focussed on integrating nursing research into the EU policy arena, strengthening the Foundation research reference points in each EU Member State. It is key the ENRF becomes a united nursing research voice. Within the context of the increasing emphasis placed on nursing research at EU level to secure reliable evidence from which to base future policy decisions, especially when developing the European Pillar on Social Rights, the impact of the European Nursing Research Foundation is to grow in the years to come.

The ENRF is aiming to make a bridge between evidence & policy-making process and act as a contact point for the EU policy-makers and politicians.

We are looking forward to the Foundation bringing the evidence together and using this knowledge to co-design EU policies.

28 February 2019



Dr. Karen Bjoro
ENRF President



Dr. Paul De Raeve
ENRF Secretary General

I. EU HEALTH AGENDA

To remind us all, it is important to have a view on why the ENRF has been established, and why there was a need to create such a Foundation. To understand that, we need to go back in time!

Nursing research has been for many years recognised as having a vital role to play in maintaining and promoting the health of European citizens while fostering the development of quality, efficient, and safe healthcare services delivery. As such, nursing research has to be acknowledged by the European Institutions as an integral part of building a healthier and competitive Europe. But for more than two decades after the Council of Europe Recommendations on Nursing Research (1996), Europe has still some way to go if its Health and Lisbon [objectives](#) are to become reality. A research base in Nursing is essential not just for nurses, other health care professionals and service users but also for funders of health services and health policy-makers. Therefore, we can say that Nursing Research has become an important component in building a healthier and social Europe.

Important to know, the Foundation started its activities in December 2013 as member of the EFN 2-year EU project [ENS4Care](#) (2013-2015), represented by ENRF Director Dorota Kilanska, making sure

the sustainability of the foundation could be established. The European Commission funded this activity. On content, the project developed [guidelines](#) for the deployment of eHealth services in nursing and social care, which is highly relevant with the Commission political agenda on the Digitalisation of the Healthcare Sector.

With the European Commission support to ENRF sustainability (45.000 Euro), and the support of EFN members seed funding (120.000 Euro), the Foundation governance structure



was in a position to build an EU network of reference points, to be further developed in 2019 to reach full potential in 2020 to influence EU Institutions and becoming engaged in EU funded programmes, like COST, Erasmus+, ...

II. GOVERNANCE

In terms of governance, the elected ENRF Board is responsible for establishing a strategic plan that includes a set of values, content and expected outcomes. Next to its Secretary General, Paul De Raeve (also EFN Secretary General), the Foundation is represented by a Board of Directors, actually composed by four representatives, nominated & elected by the EFN members (NNA).

A. Board Members

As regards the Board representatives, the ENRF has had three different Boards since its establishment. The current board consist of:

In December 2017, the EFN Members nominated and elected a new Board, constituted by 4 members, for a 2-year mandate (2017-2019):

- **Founding EFN Director and ENRF President:**



Karen Bjørø
Norwegian Nurses Organisation

- **EFN Directors:**



Dorota Kilanska
Polish Nurses Association - Medical University of Lodz - Poland



Kate Seers, Professor of Health Research
Royal College of Nursing - Warwick Research in Nursing – University of Warwick – UK

Birgit Vosseler (*resigned in June 2018*)
Swiss Nurses Association – University of Applied Sciences St. Gallen - Switzerland

At their first meeting, that took place online on 20 December 2017, the Board elected Karen Bjørø as ENRF President. –Later on (23 August 2018 - Online) Kate Seers was elected Vice-President and Dorota Kilanska Treasurer. The Secretary position is vacant. The Board of Directors accepted the Birgit Vosseler's resignation that went into effect on 22 July 2018.

Up to December 2018 the Board met six times, on: 16 February 2018 (Online), 10-11 April 2018 (Brussels), 5 June 2018 (Online) – no quorum, 23 August 2018 (Online), and 26 October 2018 (Online). For more information on the meetings key debate & conclusions see below 'Board of Directors meetings 2018'.

B. Appointment of Honorary Director

At its meeting on 10-11 April 2018, the Board appointed Professor Máximo González as Honorary Director of the ENRF, based on the fact that Máximo was elected as first EFN Founding Director and President of ENRF and due to his longstanding commitment to nursing and nursing research in Europe and in particular his role in establishing the ENRF. A certificate was given to Máximo during the EFN April 2018 General Assembly social event, in Brussels, thus becoming the 1st ENRF Honorary Director.

C. Board of Directors (BoD) meetings 2018

In 2018, the ENRF Board of Directors met six times :

- **On 16 February 2018, through video conference** - The Board of Directors (BoD) discussed the ENRF governance as set out in the ENRF Constitution and Internal Regulation, and exchanged views on how to move the [ENRF Strategic and Operational Research Plan 2017-2020 \(ENRF SORP\)](#) into realistic concrete actions to guarantee the ENRF future developments, and as such influencing the importance of high quality and rigorous nursing research as the driving focus for Nursing in Europe. Therefore, the BoD reflected on the policies and priorities of the Foundation in accordance with its mission, vision and constitutional aims, as set out in the ENRFSORP. The BoD agreed that they could explore some themes related to the [European Pillar of Social Rights](#), namely Advanced Nurse Practitioner (ANP), Prems and Proms, and Blueprint for Nursing, to be discussed by the EFN General Assembly in April 2018, supporting the EFN political developments towards the EU institutions.
- During the **face to face meeting at the EFN Brussels' Office on 10-11 April 2018**, the BoD took the opportunity, next to the ongoing governance/management issues, to discuss the importance of the National Reference Points and agreed that it is crucial to build an internal nursing research consortium to show the European Institutions that the ENRF is a strong network of national research reference points, bringing in their existing research and innovation knowledge. The ENRF Secretary General was asked to develop a questionnaire and to map the ENRF Reference Points.
- **On 23 August 2018, through videoconference** – The appointing of Dorota Kilanska as ENRF Treasurer and Kate Seers ENRF as Vice-President were decided. The BoD discussed and approved the ENRF Procurement policy documents, and discussed the 2018 budget, agreeing to enter into negotiations with the EFN Executive Committee. Taking the ENRF Strategic & Operational Priorities 2018 further, the ENRF Directors considered an ENRF study on ANP, and agreed to put on hold the discussion on PREMS & PROMS - Nursing Indicators & Missed Nursing Care, until more information would be provided by the EFN, suggesting that 'Missed Nursing Care' topic could be taken into account in the PREMS&PROMS discussion. The BoD then discussed on the Blueprint for European Nursing. As regards the mapping of the ENRF National Reference Points, to see what are the topics of interest that can link to ENRF priorities & the European Commission research and innovation agenda, the ENRF Secretary General was asked to take further this work. On the recruitment strategy for ENRF External Directors, the Board expressed that it is crucial to start looking at recruiting External Directors for ENRF. Finally, the ENRF President, explained that the competition for EU funding is high and that H2020 is out of

reach for ENRF. However, Dorota stressed the importance to become more vocal with the European Commission, and the need to lobby more the EU to get EU funds.

- **On 26 October 2018, through videoconference – The BoD discussed the future of the Foundation.** The ENRF President highlighted the governance role of the BoD and that most of the ENRF work needs to be done by the ENRF Secretary General. Furthermore, the Directors decided to put a letter on the ENRF Website inviting external directors to join ENRF. The ENRF has to work closely with the EFN, but when we look at the aims of the Foundation (ENRF Constitution – Art. 3), it is really the point c. *“To obtain grants and financial aid for research projects, human resources and infrastructures”* that is a problem. It is all about getting the right funding model and being realistic. At the moment, the expectations of the Foundation are to bring in grants and other financial aid, and this is something difficult to achieve at this stage. As such, there are other things to do to fulfil the other aims of the SORP (from a. to h., except c.) with a different funding model and expectations from the EFN.

Looking at Art. 2 of the ENRF Constitution (Mission of the Foundation), Karen reflected that the mission of the ENRF is to *“pursue and enhance nursing research as an element of professional excellence to benefit the health of the population in the EU & Europe”* + *“To use nursing research to influence EU policies”* + *“To promote evidence-based decision-making”*. The first point mentions to “pursue research” with the idea that the results of the research would be used to influence EU policies. This is very similar with the work the EU observatory is doing, linked to WHO and European Commission. Karen agrees that there could be other aims to focus on, but the aim is to achieve grants and funds, as the primary expectations from the EFN is that the ENRF must get funding in order to become independent of EFN members’ donations. Karen stressed that it is an expectation from the members that there would be income for ENRF from the EU projects.

Finally, the ENRF President explained that under the current situation, the ENRF BOD must consider termination of the Foundation (Constitution art. 14.1.). The ENRF President has informed the EFN General Assembly that some of the ENRF goals as outlined in the ENRF Constitution & SORP cannot be achieved. It was agreed this should be discussed with EFN Executive Committee.

The BOD agreed that the ENRF aim of generating income through leading research studies was not possible to fulfil at this time. Other aims of the foundation could potentially be fulfilled but would require adequate funding. Termination of the foundation could be one option. The BOD awaits the EFN Executive Committee views on the recommendations formulated by the EFN Working Group on the future of the ENRF, established by the EFN General Assembly October 2018, in Slovakia.

D. Board meetings link to EFN Executive Committee meetings

The EFN Executive Committee and the EFN General Assembly also need to be taken into account in the ENRF activities as they have been the cornerstone for the Foundation development making it possible to bring the Foundation to the next level and facilitating the establishment of this young and independent organisation, with strong links to EFN.

On **23 February 2018**, the EFN Executive Committee was briefed on the latest ENRF developments, and namely their Board discussion on: ENRF SORP and the proposal to prioritise Advanced Nurse Practitioner as an area for research (building on the DIR55 nurse competencies) – referencing to the endorsed EFN Workforce Matrix 3+1 & the EFN

Competency Framework, and raise the nursing profile in the EU; Reference points network – the ENRF Board believes that it is key to develop further the reference points roles with/within the ENRF, and build up a relationship within the ENRF; and the first ENRF Newsletter published.

On **11 April 2018**, ENRF President, Karen Bjørø, participated in the EFN extra Executive Committee meeting, and gave an overview on the discussions on the ENRF Board of Directors face-to-face meeting in the EFN Office, on 10-11 April 2018. She then explained that the Board discussed on the ENRF strategy (SORP) and that some main priorities were identified, as: APN; PREMS & PROMS (Nursing Sensitive Indicators); Blueprint for European Nursing; as well as on the ENRF Reference Points and on the need to make sure to complete as much as possible the listing we have, and to cluster what topics are key for the reference points and create a more powerful researchers network.

On **5 September 2018**, the EFN Executive Committee was briefed on the latest developments & BoD discussions as regards the strategic direction of the ENRF including the challenges and opportunities. The EFN Executive Committee fully respect the work that the ENRF BoD are undertaking and understands the challenges within a limited budget. The EFN ExCom examined the options in line with EFN Members mandate and focus on due diligence in relation to Members money. With the limited budget, the EFN Executive Committee agreed with the ENRF BoD, that it is not possible for ENRF to employ any additional staff nor progress with commissioning research until alternative sources of funding are secured. The EFN Executive Committee unanimously agreed and explored solutions and the work that could be done within the current ENRF budget. The EFN President agreed to write formally to the ENRF BOD based on the ExCom discussions and the legal advice.

On **10 October 2018**, the EFN Executive Committee was briefed on the follow-up of the decisions taken in their previous meeting, and agreed it is key to closely look at the EFN future.

E. Board meetings link to EFN General Assemblies

The EFN General Assembly has been a key player in the development of the Foundation, bringing it to the next stage of development. This success would not have been possible without the constant financial support, advice and hard work of EFN Members.

At the occasion of the Spring EFN General Assembly, in **April 2018**, in Brussels, the EFN Executive Committee invited the new ENRF Board of Directors to be present at the morning session. As such, Karen Bjørø (President & Founding Director), Dorota Kilanska (Director), and Kate Seers (Director), took this opportunity to remind the EFN Members of the history of the Foundation and its work in supporting the EFN General Assembly. The Foundation is intended to be an evidence-based tool to inform EU decision making. It is a separate entity from EFN but exists to support the work of EFN. Karen noted that a young and complex organisation like the Foundation takes time to develop and requires trust, financial support, commitment and collaboration. Karen briefed the EFN Members on progress since the last EFN General Assembly in October 2017. Karen discussed the implementation of the ENRF detailed media strategy, which includes a webpage (www.enrf.eu), promotional video, press releases, newsletter and social media presence, and the progress made on shaping the ENRF research priorities and activities; and informed the EFN Members that Professor Maximo Gonzalez had been bestowed as an Honorary Director of ENRF.

In **October 2018**, at the EFN General Assembly in Slovakia, the ENRF President, Karen Bjørø, informed the EFN members on the ongoing developments of the Foundation, mainly focussing on the Foundation [SORP](#) 2017-2020; the key ENRF challenges and activities, as devising a communication strategy and social media profile, and developing national reference points.,. Karen explained that there were difficulties with the business model of the foundation which essentially was to rely on four sources of funding: 1) competing for EU research funds, 2) recruiting external directors who were backed by a donation to the foundation, 3) fundraising, 4) donations from EFN members. She expressed a lack of realism in the first three funding sources which makes the Foundation dependent on donations from EFN Members in the future. In addition, the Foundation administration is very costly leaving little resources with which to develop evidence-based policy statements.

Taking this briefing into account, and acknowledging the challenges involved in developing the ENRF further, the EFN Members agreed to constitute a Working Group of the Future of the ENRF, mainly to look at the governance, financing, activities and outcomes of the Foundation and making recommendations towards the EFN Executive Committee on how to proceed in the future. The Committee will consist of representatives from the Danish Nurses Organisation, Irish Nursing and Midwives Organisation, Polish Nurses Association, General Council of Nursing Spain, Royal College of Nursing – Chaired by the EFN Vice President, Nina Hahtela.

F. [Budget 2018-2020](#)

The EFN Members approved the ENRF Budget Plan 2018-2020 at the EFN General Assembly in Brussels, October 2017. Furthermore, to build the financial sustainability of the ENRF, the financial support of EFN Members is crucial, knowing that the ENRF is still in a development phase. As such, the October 2017 EFN General Assembly, in Brussels, discussed and approved a 3-year financial commitment to the Foundation in order to ensure its financial viability and have a certain amount of reserves in ENRF bank account. The EFN Members also agreed that the financial stability of the ENRF would be re-evaluated in 2 years-time (by 2020) before they get the approval for a 3rd year. However, it is already known that some EFN Members are not willing to contribute funds to the ENRF. Further discussions based on the WG recommendations will take place in 2019.

A. Input to the European Commission Consultations

Answering European Commission consultations is a great opportunity to increase visibility for an organisation and make sure our voice is heard. As such, the ENRF [input](#) to the European Commission [Consultation](#) on DG Research 2018-2020 EU Research program was key to set the scene. It is important to put nursing research higher on the Commission's agenda, especially in the area of Research and Innovation that impacts on nurses and nursing.

The ENRF also provided [input](#) to the European Commission DG Research [Consultation](#) on the Interim evaluation of Horizon 2020, aiming to collect information on different aspects of Horizon 2020 implementation. The ENRF made it clear that Horizon 2020 is key to implement the "Europe 2020" strategy, for jobs and smart, sustainable and inclusive growth; to develop and implement EU policies; and to support the development of the European Research Area.

B. Input to the WHO Independent High-Level Commission on Non-communicable diseases

Next to the European Commission consultations, the ENRF provided its input to other organisations consultations (as WHO, OECD, etc.) that can play an important role in the development of nursing policies. As such, and taking into account the importance of the topic for the nursing profession, the Foundation provided, in May 2018, [its input](#) to the [consultation](#) on the WHO Independent High-Level Commission on Non-communicable diseases [Draft Report](#).

The ENRF expressed that it supports the establishment an Independent High-Level Commission on Non-communicable diseases (NCDs) to provide bold recommendations on how countries can accelerate progress towards SDG target 3.4 on the prevention and treatment of NCDs and the promotion of mental health and well-being, and that a stronger emphasis on the health workforce is crucial. The world's health workers need to be mobilized to support action on NCDs. Nurses comprise half of the healthcare workforce and provide up to 80% of primary health care services worldwide. Nursing practice is at the core of an effective health system and efforts to prevent promote and sustain health are dependent on the strength, capacity and capability of the nursing workforce. Recognised as the most trusted profession, nurses are in a highly respected and influential position to enable population health improvement.

C. Building Alliances

Building alliances and creating partnerships, next to strengthening the ones already established with key EU stakeholders and EU policy decision-makers to work on particular topics is key for an organisation to grow and to lead to successful outcomes. Having this in mind, the ENRF Secretary General, has been making Brussels contacts with possible key partners to work on research and innovation. Knowing that good alliances can lead to successful outcomes, contributing to an efficient information flow, the ENRF will continue looking to build reliable alliances with key EU health and social Stakeholders, and policy and decision-makers, to ensure that nursing research gets higher on the Alliances' agenda.

D. Partner in EU Projects

The ENRF has been invited to join an EU COST Action programme to establish a network that (if funded) will focus on the creation of an integrated programme of research, education and practice development aimed at increasing the contribution of nurses and nursing to reducing the health inequalities experienced by people with intellectual disabilities. The summary of the proposal as provided by the main applicant Ruth Northway is as follows:

'People with intellectual disabilities experience a range of health inequalities that include premature and avoidable deaths, earlier onset of conditions associated with ageing and barriers to accessing healthcare provision. As the largest group of health professionals nurses have the potential to make a significant contribution to reducing these inequalities but currently this potential is not being fully realised in Europe and internationally. A major factor limiting realisation of this potential is that in many countries the nursing contribution to supporting the health of people with intellectual disabilities is unclear, nurse education (at both pre and post qualifying levels) often makes little or no reference to meeting the needs of this group and research in this field is very limited. This application seeks funding to enable the development of a network of nurses and other key stakeholders that will develop an integrated programme of research, practice and educational development aimed at identifying and maximising the role of all nurses in identifying and meeting the health needs of people with intellectual disabilities. Through bringing together colleagues from both academic and practice-based settings, and at different stages in their career, the aim is to provide a forum through which a sustainable programme of work can be developed. This will include working together to seek future funding to support both research and educational activities.'

The nature of this call is that the level of funding provided is only agreed if the application is successful and it is anticipated that the funding would contribute to network activities through covering travel and accommodation costs for any meetings, conferences, assisting with the development of materials and web pages. The application was submitted by the 28th November and we will not receive a decision until approximately July 2019. The ENRF requested an e-COST account as being a partner is a great opportunity to get ENRF involved and visible.

E. ENRF Policy Documents

Starting to develop itself as an independent organisation, the ENRF set, over its Board of Directors' meetings, its key priorities for 2017 and 2018, and started reflecting on its future, and the importance of quality and rigorous research as the driving focus for Nursing in Europe. As such, the following documents were developed and approved by the ENF Board of Directors and by the ENF Members:

- 1. ENRF Strategic and Operational Research Plan (SORP) 2017-2020** - Approved by the ENF General Assembly in Malta, March 2017, and being in line with the ENF Strategic and Operational Lobby Plan ([SOLP](#)), and the current health research priorities in the European Union, the [SORP](#) highlights four areas of scientific interest for the nurses and the nursing profession:
 - A. Positive environments for professional nursing practice;
 - B. Self-care: improvement of healthcare outcomes in chronic processes;
 - C. Education and training of nurses in Europe; and,

D. Innovation to improve nursing clinical practice.

In order to achieve these actions, it is key to prioritise them in accordance with European Commission policy priorities that need nursing research input.

2. **Procurement Policies** - The BoD approved the [Procurement documents](#) in order to conduct transparent processes for selection of partners to carry out research on assignment for ENRF taking into account Belgium law and good governance practices, on 23 August 2018.
3. **GDRP Policy** - The ENRF developed its GDRP policy in line with EU Legislation. The document is available on the ENRF [Website](#).
4. **ENRF External Directors Selection Criteria and Application Form** - According to ENRF's Constitution (Art.7), there are four types of Directors that can be appointed in the organisation: 1 Founding Director (EFN only Founding Director), 3 EFN Directors (appointed by the EFN members), Other Directors (Natural or legal persons committed to make the financial contributions established by the Board of Directors, with the agreement of acceptance of such Board) and Honorary Directors (Individuals or entities with recognized scientific or professional prestige known for their work in favour of Nursing). In 2018, the ENRF Directors discussed the next steps to bring in External Directors to the Foundation, and decided that before starting to contact any potential candidate, it was key to have some specific documents as: selection criteria and application form, a good ENRF presentation file (with ENRF Strategic Plan, Website, a presentation letter, etc.), a conflict of interest declaration for them to sign, next to ENRF strategy to recruit new External Directors, and a set of incompatibilities to become an External Director (e.g.: being a company employing children; a tobacco or alcohol industry, etc.). The first documents developed - [selection criteria](#) & [application form](#), were approved and the ENRF Directors will, in 2018, continue developing those key documents. For more information, visit the ENRF Website – [External Directors](#).
5. **Documents related to the selected 2018 Nursing Research Priorities** *(not available publicly)*
 - ANP Draft Call for proposals – Advanced Nursing Practice in the EU and Europe – 06.03.2018
 - A Briefing Note on Nurse Sensitive Indicators was developed and discussed in the EFN General Assembly.
 - A draft Blueprint for European Nursing was developed based on the work done in the EFN Committees.
 - A briefing note was developed on patient and public involvement in research to inform future research.

IV. REFERENCE POINTS NETWORK

For the European Commission it is key to know 'who' is behind the Foundation and who it represents and collaborates with. On regular basis the ENRF Secretary General is requested by the European Commission to provide this information, to keep ENRF on the [transparency register](#) and as such have access to EU Civil Servants and Institutions.

Therefore, building an internal nursing research reference points network is key to show to the EU Commission that the ENRF is a strong network of individual nursing researchers (*See list in Appendix*), appointed by the National Nurses Associations, bringing in their independent research and innovation ideas and views into the ENRF and as such influence the European Commission Research and Innovation Agenda.

The ENRF Reference Points mapping was therefore key and took place in 2018. The ENRF Secretary General contacted all the reference points based on an agreed Questionnaire. The analysis and reporting took place end of 2018, beginning 2019, with a first discussion in the BoD on 28 February 2019.

The findings can be summarised, as:

- There is a need to further develop the ENRF as nursing researchers at national and international levels, linking up with EU Developments. As such the ENRF could empower the nursing researchers at national level and international levels.
- The Reference points see the ENRF as a facilitator, to link the nursing researchers' institutions to the EU Institutions and EU Programs such as H2020 and Erasmus+; As such the ENRF becomes a promotor, not a competitor;
- The Reference points' research agenda becomes linked to the EFN political agenda (e.g. Education, DIR55,...) and as such reference points see the ENRF as an enabler to facilitate their research having an impact on relevant EU policy;
- The Reference points appreciate the Briefing Notes and Newsletters sent to them. It inspires them on EU developments and connects them.

V. COMMUNICATION & VISIBILITY

Adopted in 2017, the implementation of the ENRF communication strategy in 2018 aimed at developing and representing a robust ENRF brand image associating European nursing with research, innovation, influence, and health to the outside world. The ENRF communication strategy includes action plans and key tools, highlighting what needs to be done to make the ENRF more visible and the material that needs to be prepared before launching any more specific actions for the ENRF, as developing: Press Dossiers, a Website, Social Media (Twitter, LinkedIn, etc.), key messages, Newsletter, participate in events, etc. Most of the points defined in the communication strategy have been taken forward in 2018: Social Media, Briefing Notes, Website, Newsletter, all to engage reference points to the work of the ENRF and to make the Foundation more visible, especially at EU level. Therefore, it is key to focus on A. Communication; B. Visibility; C. Dissemination and EU Meetings.

A. Communication

In terms of communication, a lot has been done already, but this is an ongoing process that needs time to be fully operational.



To give an identity to the Foundation, the ENRF logo, as build on the ENS4Care logo, makes the Foundation very visible. Remember that with the design of the Foundation, we have guaranteed the long-term sustainability of the project, and that the ENRF has been seen in this context as a vehicle to support policy and service innovation at strategic and operational levels.

The Foundation has its own email address enrf@enrf.eu, being linked to the ENRF website: www.enrf.eu. Also, the Foundation is visible on Social Media, through Twitter, Facebook & YouTube. And last but not least, the ENRF has a Newsletter, providing the EFN members, the ENRF Reference points, and key EU stakeholders and alliances with important information on nursing research at EU level. These tools are helpful for ENRF Visibility and Dissemination capacity.

B. Visibility

With the establishment of the Foundation and its participation in the EFN EU project [ENS4Care](#), the ENRF had as a first step, next to register to the Belgian Gazette and be officially established in Belgium, to register in the European Commission [ECAS](#) research portal/**participants portal** – now renamed as [EU Login](#) – in order to be recognised by the European Commission as a EU Stakeholder and therefore be able to be a partner in H2020. The ENRF is registered in the EU Portal and has a Participant Identification Code (PIC).

Next to that, the ENRF had also to register into the [EU Transparency Register](#), a system set up to answer core questions such as what interests are being pursued, by whom and with what budgets. The system is operated jointly by the European Parliament and the European Commission. To remain in the register, it is key we update and confirm all the data in the registration on a regular basis. As such, the Commission requests at a regular basis some evidence on the ENRF reference points, as the Foundation is not a membership organisation as EFN. This is also why it is so important that the list we have provided the European Commission with is updated on regular basis to include more and more reference points.

C. Dissemination

Linked to communication & visibility, dissemination is crucial to get the message across and to enhance effectiveness. As such, this has been a huge working area for the ENRF SG and Directors, as only since 2017, the ENRF has its own dissemination channels.

ENRF Website:

Taking into account that it was urgent to make the Foundation more visible and have quickly concrete information that EU policy makers and stakeholders can refer to when we talk about the ENRF in our numerous meetings, the Brussels' Office developed, together with its Webmasters, a **Website for the ENRF**, launched in September 2017 and further developed in 2018. Next to a Homepage with news and events' overview, the ENRF Website, available at www.enrf.eu, provides information on: its history, governing body, Collaborating Centres, External Directors, Constitution and Internal Regulation, mission and objectives and Dissemination. The Website is managed by the Brussels' Office and will evolve as the Foundation will.

ENRF Newsletter

The first edition of the ENRF Newsletter was launched in March 2018. They are all available on ENRF Website.

- ✓ Newsletter #1 – [March 2018](#)
- ✓ Newsletter #2 – [June 2018](#)
- ✓ Newsletter #3 – [November 2018](#)

ENRF Briefing Notes

In 2017, and we continued to do so in 2018, the ENRF Brussels' Office, started to develop and send to its Reference points, some key Briefing Notes providing information on key meetings and latest developments at EU level, as on future health research and innovation, H2020, new upcoming funding programme Horizon Europe (FP9), and some high-level meetings the ENRF Secretary General participated in, providing the opportunity to explore ways how to link the ENRF to EU developments. These Briefing Notes are also available on ENRF [Website](#).

ENRF Press Release

Another approach that the ENRF is using to communicate is through press releases, providing its Reference Points, EFN members, and other key EU actors, with information on a key topic that the ENRF believes is important to share, at a crucial moment. The ENRF published the first ENRF Press Release in December 2018 on the occasion of the United Health Coverage Day 2018: "[United for Universal Health Coverage – Nursing Research Evidence – \(UHC Day 2018\)](#)".

Social Media

Seen as an important communication and dissemination tool, and as requested by the ENRF Board, the Foundation is also present on Social Media, namely on: Twitter (@Enrf_Foundation - as proposed in the ENRF Communication Strategy document); Facebook (@enrf.foundation); and YouTube (ENRF Foundation). Even if at this stage the ENRF does not have yet a lot of followers, the few posts/tweets reach quite a lot of people. And we are sure that these numbers will increase as the work of the Foundation will develop.

✂ EFN Updates

The EFN Updates are aiming to keep the EFN Members and other key EU health alliances informed about the EFN policies, actions and relevant European initiatives, by making reference to the main information for nurses and the nursing profession within the European Union and to the key issues to influence the European Institutions. As such, and as Founding organisation, the EFN has taken the opportunity to mention the ENRF in it when it was seen relevant, as in the following EFN Updates: [November-December 2017](#); [May-June-July 2018](#).

D. EU & National Meetings

Invited to key meetings, the ENRF Board and ENRF Secretary General, have been taking the opportunity to make the Foundation known, including how and why it has been established, its aims and objectives, and how it can contribute to the EU debate. This has been the case in the following meetings:

- **Meeting with EUROFOUND**, on 8 February 2018, where the nursing working-life balance was discussed as an important point to retain nurses in the profession, and the role of the ENRF in nursing research was presented.
- **Cross-border healthcare and centers of excellence to enhance patients' rights: access, information and innovation**, held on 27 February 2018, at the European Parliament, the event was organised by Active Citizenship Network to close a two years of campaigning to raise awareness on cross-border healthcare titled "Patients' rights have no borders", realized by Active Citizenship Network thanks to the support of Novartis. MEP Patrizia Toia expressed that stated that the upcoming FP9 (Horizon Europe) is an important occasion to strengthen health and facilitate connections between patients and experts. It is important that the research programme should focus on the best use of health data. More collaboration on health research, exchange experiences and best practices should be further promoted.
- **Workshop on "Open Research Data to Support Sustainable Health Initiatives"**, on 24 April 2018, focussing on the application of open research data to support sustainable health initiatives, drawing lessons from recent successes in the use of big data and artificial intelligence in data-intensive health research.



Designing FP9 – a closer look on the impact of European cancer research, held on 24 April 2018, to discuss on what needs to be done in order to maximize the impact of research. Europe should position as a driving force for research and innovation.

The digital transformation of healthcare - challenges and opportunities, held on 18 June 2018 - Recent policy developments have provided renewed political momentum to the efforts for the integration of digital technologies in healthcare. Good opportunity to explore EU Projects for the ENRF.

- **European Social Funds Plus (ESF+)**, held on 12 July 2018, in the European Parliament, where the MEPs exchanged views on crucial topics for the nursing profession. Among



others, the European Parliament Committees discussed key issues related to the employment and social policy research agenda and the new funding programme [European Social Fund Plus](#) (ESF+). The ENRF Secretary General, stressed that nurses are central to advance health research agenda, therefore the EU Institutions should concretely support and invest in health and nursing research.

- Dorota Kilanska, ENRF Director, represented the ENRF at the conference 'Challenges of Nursing Research in Europe', during the NurID Week 2018 (9-13 July 2018) at Escola Superior de Enfermagem do Porto (Nursing School of Porto). Dorota presented the SORP, reflecting the ENRF priorities and reminded the audience that Florence Nightingale said in 1893: "In attempting to arrive at the truth, I have applied everywhere for information, but in scarcely an instance have I been able to obtain hospital records fit for any purpose of comparison."



- **European Parliament EMPL Committee**, held on 29 August 2018, in the European Parliament, to discuss on the European Social Fund Plus (ESF+), aiming to provide the main EU financial instrument for improving workers' mobility and employment opportunities and strengthening social cohesion, improving social fairness and increasing competitiveness across Europe.
- **Women entrepreneurs in Horizon 2020 and beyond**, held on 18 September 2018, in Brussels - although women constitute 52% of the total EU population, female creativity and **entrepreneurial** potential are an under-exploited source of economic growth. The main challenges faced by female entrepreneurs are related to access to finance, access to information, access to business partnering networks as well as reconciling business obligations and family life. The ENRF strongly supports women in research and calls for European research and innovation funding instruments to better integrate female researchers.
- **The Value of Health: Improving Outcomes**, held on 25 September in the European Parliament – Andrey Kovatchev MEP said that Citizens have high expectations: they want more EU action with the need of focusing on health digital infrastructure and



having more patient-centred system. It is crucial to integrate services around people 'needs: introducing new care setting to manage transitions. EHRs are key in this process, taking up indicators relevant to plan care in the community. John Bowis, former MEP, pointed out the importance of relieving the burden of data collection from HCP. However, it is important to agree on a set of standards on common measurement that matter to patients and embed those in the EHR. Andrzej Ryś (Director, Health Systems, Medicinal Products & Innovation, DG Health & Food Safety, European Commission) said that the EC tries to bring together evidence-based policies

and to focus on the areas crucial to address the challenges of the healthcare systems. Regarding digital data, he emphasised the need to be structured and accessible to patients through the EHR. Importantly, the status of health got greater importance within the EU semester through the years.

- **SKSaPA Congress** - The ENRF President, Karen Bjørro, held a presentation of the ENRF



at the SKSaPA Congress on “Nursing and Midwifery in the process of change III” organised by the Slovak Chamber of Nurses and Midwives (a member of EFN) in Senec, Slovakia on 9-10 October 2018, in cooperation with Regional Chambers of Nurses and Midwives and under the auspices of the European Federation of Nurses Associations and the Ministry of Health of the Slovak Republic.

- **Horizon 2020 Partnering Event**, held on 30 October 2018 in Brussels, organised by Scotland House - Innovate UK, the Knowledge Transfer Network (KTN), Scotland Europa, and Enterprise Europe Network (EEN) invite participants to submit an expression of interest. The aim of the event is to foster and facilitate the development of R&D project consortia for Horizon 2020 EU funded projects in the Healthtech themes of DTH-11: Large Scale pilots of personalised & outcome based integrated care. Roma Maguire gave an overview of the use of personalised digital solutions for Integrated Care. They are very familiar with co-design with end-users, therefore they work to empower the citizens, enabling the workforce, engaging with communities to deliver scalable solutions. Therefore, the solution is in the EHR to facilitate exchange of information in order to offer the best care possible.

- **First high-level European Health Summit**, held on 29 November 2018, in Brussels,



aiming to discuss the future of health at EU level & provide recommendations for the next European Commission and European Parliament to ensure health has its rightful place as an important priority for the EU. MEPs expressed their views for the future, stressing that the EU citizens wish to have more EU action on health, but the main EU competences do not match these expectations. The

European Parliament is working on increasing the budget on health programmes. On the new framework for research, the EP aims to go to 8.18 billion for health research.

VI. CONCLUSION

Starting a new 'business' can be both exciting and challenging mainly if we consider all the processes that this implies, not only from a political point of view but also from an administrative and legal point of views. Anyway, it is key to get some concrete outcomes as this is key for the future sustainability of the Foundation.

Looking back at the entire process of establishing the Foundation, we should be proud of the achievements realised so far, with the support of all EFN Members, contributing financially and in kind; the EFN Brussels' Office and ENRF consultants' expertise, all to make the governance as smooth as possible. This leads to many people believing the Foundation can make a difference.

With the ENRF legally established, and starting to build the foundation network, which is a prerequisite for success, the work on some content topics as set out in the SORP, we are now in a position to make it grow, deliver and consequently being recognised as an EU facilitator for visualising and empowering nursing research in the EU. Together with EFN, which is the united political voice of 3 million nurses, the ENRF uses evidence to underpin advocacy and lobby in the EU. As such the ENRF can become a very strong organisation fully recognised in the EU policy arena, as is EFN.

From a political perspective, there are many research findings available from which health and social care professionals, citizens and patients could benefit. The ENRF is needed to bridge evidence and policy-making while acting as a contact point for policy-makers. With both European organisations, EFN and ENRF, nurses' political and research voices can complement each other, operating strategically in synergy, making sure they drive in the same direction, to enable successful outcomes and sustainability. As such, both organisations – EFN & ENRF – go hand in hand! While EFN is the political body speaking on behalf of 3 million nurses, the ENRF is the research reference point network collecting the existing evidence to co-design EU policies relevant for nurses and nursing in the EU.

An outcome focussed strategy, supported by strong governance, with realistic priorities will be essential to take the Foundation to the next operational level.

ENRF National Reference Points for Nursing Research:

Member State	Research Reference Point	Contact Research representatives
Belgium	<p>Société Infirmière Belge en Recherche et Formation (SIBREF) (Belgian Nursing Society of Research and Education)</p> <p>Contact details: SIBREF Rue de la Source, 18 1060 Bruxelles – Belgium</p>	<p>Research staff Centre de Recherche Economie de la santé- Gestion des institutions de soins- Sciences Infirmières –</p> <p>Université Libre de Bruxelles Campus Erasme – CP 592 Ecole de Santé publique - Bureau A 2. 114 Route de Lennik, 808 – 1070 Bruxelles</p> <p>Centre de Recherche Economie de la santé- Gestion des institutions de soins- Sciences Infirmières – CR1 Université Libre de Bruxelles</p> <p>Staff: Dan Lecocq – Research counsellor SIBREF – Magali Pirson – Agnès Jacquerye – Dominique Putzeys (Hôpital de la Citadelle – Liège)</p> <p>Campus Erasme – CP 592 Ecole de Santé publique - Bureau A 2. 114 Route de Lennik, 808 1070 Bruxelles Tel : +32486251977 Email : dan.lecocq@gmail.com; Dan.lecocq@ulb.ac.be</p> <p>Fonds National de la Recherche Scientifique FNRS Consortium des Universités – Université Libre de Bruxelles – Université Catholique de Louvain et Université de Liège</p> <p>Présidence – Magali Pirson – RN, PhD Email : magali.pirson@ulb.ac.be Ecole de santé Publique - Université Libre de Bruxelles</p> <p>Secrétaire – Marie Dauvin – RN PhD Ecole de Santé Publique – Université Catholique de Louvain FNRS – Rue d'Egmont 5 – 1000 Bruxelles Tel : +32 2 504 92 11 Web : www.frs-fnrs.be</p>
Bulgaria	<p>Medical University – Varna</p> <p>Contact details: Department “International programmes and projects” Medical University “Prof. d-r Paraskev Stoianov” 55 “Marin Drinov”str., 9002 Varna – Bulgaria Tel: + 359 52 677 059, internal ext: 2059 Mobile: +359 887 888 977 Email: slava.panova@mu-varna.bg Web: www.mu-varna.bg</p>	<p>Director of Shumen’s affiliate of Medical University – Varna: Prof. Sonia Toncheva Email: zg@mu-varna.bg; sonya.toncheva@mu-varna.bg</p> <p>Description: The Medical University of Varna offers uncompromised quality of training and it is the only university in Bulgaria which introduced the model of the European Foundation for Quality Management (EFQM ®) for Business Excellence in 2008. The University of choice for students from 34 countries all over the world has 82 international partners from 5 continents. Currently around 800 are the international students out of 3000 in the University.</p>
Croatia	<p>University of Zagreb, School of Medicine; Andrija Stampar School of Public Health; Center for Health Promotion at Work</p>	<p>Professor: Mr Jadranka Mustajbegovic, MD, PhD Email: jadranka.mustajbegovic@snz.hr</p> <p>Assistant Professor: Mr Milan Milosevic, MD, PhD</p>

	<p>Contact details: Rockefellerova 4 10000 Zagreb – Croatia Tel: +385 1 4590 167 Email: milan.milosevic@snz.hr</p>	<p>Description: At the School of Public Health there are several collaborating centers of the World Health Organization (WHO Collaborating Center). This title is awarded to the department of individual institutions in recognition of the active cooperation on programs as an additional contribution to its international recognition. Their status must be justified and confirmed every four years. These are:</p> <ul style="list-style-type: none"> • WHO Collaborating Center for Capacity Building in HIV/AIDS Surveillance – The Surveillance Center for HIV/AIDS was founded in 2003 jointly by the School of Public Health, the WHO and the German Agency for bilateral cooperation GTU (Deutsche Gesellschaft für Technische Zusammenarbeit) - The main objective of the Center was to increase the capacity to produce population and clinical studies in order to obtain quality data on the movement of the HIV epidemic, especially in areas where a high infection rate is registered. In 2008, the center was named the WHO Collaborative Center for Capacity Building for Monitoring the HIV/AIDS Epidemic, and its status was extended in 2012. • WHO Collaborating Center for Occupational Health – The center for promotion of health at work acquired the status of a collaborative center of the World Health Organization in 2006 and this status was extended. An important organizational unit of the Andrija Štampar School of Public Health is the Department for Educational Technology. <p>History: http://www.ncbi.nlm.nih.gov/pmc/articles/PMC1522122/</p>
Cyprus	<p>Nursing Department, School of Health Sciences TEPAK University</p> <p>Contact details: 15 Vragadinos str 3rd Floor, 311 Limassol – Cyprus Web: http://www.cut.ac.cy/</p> <p style="text-align: center;">***</p> <p>Frederick University</p> <p>Contact details: 7 Yianni Freiderickou Street, Pallouriotissa, 1036 Nicosia – Cyprus Tel : +357 22394394 Fax : +357 22438234 Email : hsc.sd@frederick.ac.cy; Web: www.frederick.ac.cy</p>	<p>Assistant Professor: Dr Evridiki Papastavrou Email: e.papastavrou@cut.ac.cy</p> <p>Description: The Department of Health Sciences' objective is to deliver outstanding teaching and research related to human health and, in a long-term perspective, to provide its students with the necessary theoretical and practical knowledge in order to become leaders in their fields. Our graduates can pursue successful careers in public and private health care units and organizations, rehabilitation centers, community and sports clubs, physical therapy centers, schools, food processing companies etc. in Cyprus and abroad.</p> <p style="text-align: center;">***</p> <p>Head of the Nursing Department: Dr Despina Sapountzi-Krepia, Bsc, MSc, PhD, Professor Email: desapoun@yahoo.com</p> <p>Description: The School of Health Sciences at FU was founded in 2007 and its mission is to equip healthcare professionals with the necessary knowledge and skills to be able to work effectively in various healthcare settings, taking into account the specific requirements of the health system in Cyprus. The School's vision is to provide high quality education and research in health and, encourage further professional development and lifelong learning for our graduates. Our aim is to contribute to the promotion of health and well-being of individuals, families and society.</p>

Czech Republic	<p>Univerzita Karlova v Praze 3. Lékařská fakulta Ústav ošetřovatelství 3. LF UK</p> <p>Contact details: Ruská 87 100 00 Praha 10 Tel : +420 26710 2904 Email: zuzana.filipi@lf3.cuni.cz Web: http://www.lf3.cuni.cz/cs/pracoviste/osetrvatelstvi/</p>	<p>Head: Dr Hana Svobodová, PhD. Email: hana.svobodova@lf3.cuni.cz</p> <p>Description: Charles University is one of the leading research universities in Central Europe. It sees its raison d'être as bringing together teaching and research, building on the premise that high-quality education is best ensured when teachers are also active, internationally recognized experts in their respective fields. Research is therefore never regarded as a second-order priority that comes after educational goals, but as an integral, essential part of what a university is and should be. The Centre is a member of the Global Alliance of International Longevity Centres. The CELLO co-operates with international organisations (WHO, EUGMS, INTERDEM, Alzheimer Europe, Eurocarers, etc.) and participates in international projects (ELTECA, FRAM, INNOVAGE, PALLIARE, INDUCT etc.).</p>
Denmark	<p>Aarhus Universitet, Institut for Klinisk 22edici nog Institut for Folkesundhed</p> <p>Contact details: Nørrebrogade 44 Building 12A 8000 Aarhus C – Denmark Tel: +45 60 20 27 63 Email: kl@clin.au.dk Web: www.au.dk</p>	<p>Director: Prof. Kirsten Lomborg PhD <i>Department of Clinical Medicine – Aarhus University & Aarhus University Hospital</i> Tel: + 45 78 46 16 24 Mobile: + 45 60 20 27 63 Email: kirlom@rm.dk</p> <p>Description: The Department of Clinical Medicine is Denmark's largest health science institute conducting research in almost all medical specialities and hosting a number of different research centres. Most of our staff is employed part-time at the department and part-time as clinical staff at Aarhus University Hospital or one of the four regional hospitals in Central Denmark Region. The close collaboration between Aarhus University and Aarhus University Hospital ensures fast implementation of research results in clinical practice to the benefit of patients. Department of Clinical Medicine is located at Aarhus University Hospital, which has been awarded Denmark's best hospital several times. Formally established in 1972, Department of Clinical Medicine has 140 full-time professors and associate professors, 300 clinical and external associate professors and approximately 30,000 square meters with research facilities, and around 2,100 publications and 550 cooperation agreements annually.</p>
Estonia	<p>Department of Nursing Science, Institute of Family Medicine and Public Health, University of Tartu</p> <p>Contact details: Ravila 19, 50411, Tartu, Estonia Phone: (+372) 737 4190 Fax: (+372) 737 4192 E-mail: dph@ut.ee Web: http://www.ut.ee/en/kontakt/peremeditiini-rahvatervishoiu-instituut</p>	<p>Assistant of Nursing Science, Programme Director: Ere Uibu, MSc (Nursing Science) Email: ere.uibu@ut.ee</p> <p>Description: The Department of Nursing Science at the University of Tartu, is an academic unit for graduate training of nurses and midwives and for the production of new knowledge through research. The aim of research is to obtain and deepen the evidence-based knowledge, which fits into the Estonian cultural context, to improve nursing practice, nursing education and management as well as to strengthen the knowledge base of nursing science. The research priorities are harmonised with the national development strategy for nursing and midwifery in the years 2011–2020 and result from specific needs to develop nursing practice, nursing education and management. Research priorities are:</p> <ul style="list-style-type: none"> nursing practice - patient- and family-centeredness, patient security and nursing care efficacy, continuity of nursing care, documentation of nursing care;

	<p style="text-align: center;">***</p> <p>Tallinn Health Care College</p> <p>Contact details: Kännu 67, 13418 Tallinn, Eesti Phone: +372 671 1701 Email: info@ttk.ee Web: http://ttk.ee/en</p> <p style="text-align: center;">***</p> <p>Tartu Health Care College</p> <p>Contact details: Nooruse 5 50411 Tartu – Estonia Tel: +372 7 370 200 Email: nooruse@nooruse.ee Web: www.nooruse.ee</p>	<ul style="list-style-type: none"> nursing pedagogy - the quality of nursing education in all levels, evaluation and improvement of the quality of study and teaching, development of the curriculum; nursing management - accessibility and quality of nursing care, the development of labour resources and safety of work environment. <p style="text-align: center;">***</p> <p>Tallinn Health Care College, Head of the Chair of Nursing: Kristi Puusepp RN, MSc Email: kristi.puusepp@ttk.ee</p> <p>The aim of the nursing research is to get evidence-based knowledge about patient and family centredness, patient safety, healthy working environment in nursing and the quality of nursing education.</p> <p>Patient and family centredness: To get evidence-based knowledge for development and empowerment of patient and family centredness in nursing.</p> <p>Patient safety: To get evidence-based knowledge about patient safety guarantee measures and nursing errors minimizing.</p> <p>Healthy working environment: To get evidence-based knowledge about ensuring healthy and safe working environment.</p> <p>The quality of nursing education: To get evidence-based knowledge about high-quality nursing specialty teaching and specialty acquisition.</p> <p style="text-align: center;">***</p> <p>Tartu Health Care College, Assistant Professor in Nursing and Midwifery Department: Reet Urban, RN, MSc in Nursing Science Email: reeturban@nooruse.ee</p> <p>Description: The main process of the College is to prepare high-quality nurses and midwives. Applied research is aimed at the development of professions and the study process on the basis of evidence-based research in national and international cooperation with various interest groups. The teacher research involves students. Research activities has been supported by the Board of Applied Research. Three fields of applied research have been approved: 1) the study process, 2) health, and 3) evidence-based professional development.</p>
Finland	<p>Finish Nursing Research Foundation</p> <p>Contact details: Asemamiehenkatu 2, 00520 Helsinki Finland Tel: +358 445 29 00 58 (Director) and +358 445 29 00 48 (Administrative Assistant) Email: arja.holopainen@hotus.fi or elina.lagus@hotus.fi Web: www.hotus.fi</p>	<p>Director: Dr Arja Holopainen, PhD, RN Email: arja.holopainen@hotus.fi</p> <p>Description: The Nursing Research Foundation (HOTUS) is a non-profit research and development organisation. The Hotus promotes effectiveness of nursing by developing evidence-based practices in accordance with national and international policies. The Hotus coordinates the development of clinical practice guidelines for nursing at nationally. The Hotus is hosting two international collaborating centres: 1) Finnish Centre for Evidence-Based Health Care (Joanna Briggs Institute) and 2) WHO Collaborating Centre for Nursing.</p>

Germany	<p>Agnes Karll Gesellschaft für Gesundheitsbildung und Pflegeforschung mbH</p> <p>Contact Details: Salzufer 6 Eingang Otto-Dibelius-Straße 10587 Berlin - Germany Tel: +49 (0) 30-21 91 57-0 Web: https://www.dbfk.de/de/ueber-uns/bundesverband/Agnes-Karll-Gesellschaft.php</p> <p style="text-align: center;">***</p> <p>University of applied science - Osnabrueck, Germany</p> <p>Contact Details: Hochschule Osnabrück Fakultät Wirtschafts- und Sozialwissenschaften Deutsches Netzwerk für Qualitätsentwicklung in der Pflege (DNQP) Postfach 1940 49009 Osnabrück Tel.: +49 (0)541/969-3591 Web: http://www.dnqp.de</p>	<p>CEO: Ms Susanne Adjei Email: adjei@dbfk.de</p> <p>Description: Die Agnes-Karll-Gesellschaft für Gesundheitsbildung und Pflegeforschung mbH führt seit 2002 das Forum Stationsleitung durch und war im Jahre 2000 maßgeblich an der Vorbereitung der 1. WHO-Minister-Konferenz Pflege und Hebammenwesen beteiligt. Pflege und Gesundheit sind zentrale Themen der Zukunft. Die demografische Entwicklung in der Bevölkerung, Änderung von Familienstrukturen, ein verändertes Wertesystem in der Gesellschaft, die Begrenzung von Ressourcen und finanziellen Mitteln, aber auch neue Entwicklungen und Trends erfordern immer wieder ein Umdenken und das Anpassen von Konzepten. Zentrale Themenfelder der Gegenwart und näheren Zukunft haben wir in unserem Aktionsprogramm 2020 zusammengestellt und orientieren uns strategisch daran aus. Die großen Linien darin sind: berufspolitische Selbstverwaltung, berufliche Mobilität innerhalb und außerhalb Europas, Aus-, Fort- und Weiterbildung, ökonomische Bedeutung von beruflicher Pflege, Pflege international, Erweiterung des Aufgabenprofils und mehr Autonomie, Weiterentwicklung der Pflege und Pflegeberufe, Pflege als wissenschaftliche Disziplin, Rahmen- und Arbeitsbedingungen in der Pflege, Attraktivität und Image des Pflegeberufs.</p> <p style="text-align: center;">***</p> <p>Nurse professor: Prof. Dr. Andreas Büscher Email: A.Buescher@hs-osnabrueck.de</p>
Greece	<p>Nursing Department, University of Athens</p> <p>Contact details: Papadimantopoulou 123, 11527, Athens Tel: +30 210 7461486 Fax +30 210 7461488 Web: http://www.nurs.uoa.gr</p> <p style="text-align: center;">***</p> <p>Nursing Department, University of Peloponnese</p> <p>Contact details: Orthias Artemidos & Plateon 231 00 SPARTA - Greece Tel.: +30 27310 89720 Fax: +30 27310 89721 Email: nrsgram@uop.gr Web: http://sparti.uop.gr/~nosil/english/index_en.html</p>	<p>Nursing Research and Practice Laboratory Director: Prof Chrysoula Lemonidou Email: clemonid@nurs.uoa.gr</p> <p>Description: It conducts research in all nursing specialties and collaborates with other European Universities. It was established in 1992.</p> <p style="text-align: center;">***</p> <p>Nursing Research and Practice Laboratory Under construction (voted in September 2015) Head of Department: Prof Sofia Zyga Email: zygas@uop.gr</p> <p>Description: The Department of Nursing at the University of Peloponnese, is a major academic unit for the production of new knowledge through research and the teaching of nursing science in order to prepare nursing scientists to undergo a comprehensive scientific training – combining both theory and practice – so they can work</p>

		<p>successfully with psychosocial competence and responsibility as future health professionals.</p> <p>The Department of Nursing at the University of Peloponnese, makes every effort to serve in the most excellent way the scientific, social, cultural and economic demands of our times.</p> <p>We serve a vision of quality of life and promoting health with the belief that the deep knowledge of nursing science, among other things, interweaving theory and practice, knowledge and skills along with an immediate decision- making process combined with the information and awareness of current developments in science and health concerns about health policies globally achieve our aims.</p>
Hungary	<p>Department of Nursing Science Faculty of Health University of Debrecen Contact details: Department of Nursing Science Faculty of Health University of Debrecen 4400 Nyíregyháza, Sóstói u. 2-4. HUNGARY Tel: +36 42 404-411 http://www.foh.unideb.hu/en</p> <p>University of Semmelweis Faculty of Health Sciences Department of Nursing</p> <p>Contact Details: Vas 17 H-1087 Budapest, Hungary Tel: +36 1 486 5929 Web: http://etk.semmelweis.hu</p>	<p>Leader lecturers, researchers: Attila Sárváry MD, PhD – college professor Email: sarvary.attila@foh.unideb.hu</p> <p>Adrienn Siket Ujváriné RN, PhD – assistant lecturer Email: siket.adrienn@foh.unideb.hu</p> <p>Katalin Papp RN, PhD – assistant lecturer Email: papp.katalin@foh.unideb.hu</p> <p>Main subjects at Nursing and Patient Care Nursing specialization The staff members of the department take part in teaching the theory and practice of subjects in connection with Nursing, Care, Rehabilitation and Researches into Nursing both in the Bachelor and Master programmes Our students get to know with and learn the ethical standards of nursing; and acquire the theoretical and practical bases, policies and protocols of nursing as well as specialized nursing. Together with the settings we work out the schedule for our students' professional practice.</p> <p>Researches</p> <ol style="list-style-type: none"> 1. Examining the career choice and migration attitudes of health care students and health professionals; Needs and objectives of human resource planning; Health condition of nurses. 2. Quality examination of care provided for patients with chronic diseases; Issues of home care and hospice care. 3. Health behaviour, Assessing the health condition of young people, minorities (mainly Roma people) and migrants. <p>Head of the Department: Zoltan Balogh PhD, Professor Email: balogh.z@se-etk.hu</p> <p>Description: Semmelweis University is Hungary's oldest and largest higher educational institution that trains physicians and health care professionals. The university comprises five faculties. The second largest Faculty is the Faculty of Health Sciences which started its first academic year in 1975 with the aim of training highly accomplished, skilled, committed and open-minded health care professionals. This was the first higher level school in Hungary that trained nurses in BSc level. During the past two and half decades both the structure of education and the content of curriculum have undergone changes in the spirit of modernization. The Nursing Department continuously expands the of its trainings programmes (BSN, MSN, APN) in Hungarian and English languages. Department offers nursing skill labs and</p>

		<p>demonstration rooms as well as a great variety of active student life and a motivating environment to prospective students.</p> <p>Related research keywords of the Department: clinical simulation in nursing education, health workers' safety: needlestick injuries, patients' safety: pressure ulcers, elderly care, transcultural nursing education.</p>
Iceland	<p>University of Iceland - The Institute of Nursing Research at the Faculty of Nursing</p> <p>Contact details: University of Iceland Institute of Nursing Research, Faculty of Nursing Eirbergi, Eiríksgötu 34 Sími +354 525 4960/61 hjukrun@hi.is http://www.hi.is/hjukrunarfraedideild/rannsoknir http://www.hi.is/sites/default/files/admin/meginmal/skjol/kennarar_hjukrunarfraedideild_hi.pdf</p> <p style="text-align: center;">***</p> <p>University of Akureyri – Nursing department</p> <p>Contact details: Sólborg v/Norðurslóð 600 Akureyri - Iceland Email: unak@unak.is</p>	<p>Dean: Prof Helga Jónsdóttir Email: helga@hi.is</p> <p>Description: The Institute of Nursing Research is a platform for research in nursing and midwifery. It comes under the Faculty of Nursing and a formal collaboration with Landspítali – The National University Hospital of Iceland. Its prime focus is to facilitate initiation and dissemination of research with particular focus on graduate students. The faculty leads research and practice development in over twenty specialty areas with active involvement of students, particularly master's and doctoral students, often in interdisciplinary and international collaboration.</p> <p style="text-align: center;">***</p> <p>Head Faculty of Nursing: Prof Inga Karlsdóttir Email: inga@unak.is</p> <p>Description: The University of Akureyri (Háskólinn á Akureyri) is located in North Iceland and has served Akureyri and its rural surrounding since 1987. The University has built a reputation for academic excellence and good industrial relations. Located in the capital of North Iceland, Akureyri, the University has been instrumental in the economic growth of the region and is central in the planning for a future as a knowledge based society. The University of Akureyri prepares students for a wide range of opportunities in both the private and the public sectors. Education offered by the University aims at providing its graduates with specific skills and knowledge of scientific methods as well as theoretical skills that will enable them to improve their qualifications. Education and research are closely linked to achieve this, first and foremost by assigning equal importance to them in the daily work of the academic and scientific staff and whenever possible course work is based on research. As regards the Faculty of Nursing, the main objective of the Nursing Programme is to provide education in the basic subjects of Health Sciences corresponding to the needs of Society at each time. Nurses from the University of Akureyri should possess professional skills to perform general nursing duties, as well as administrative and instructive work in most fields of health care services. The programme is internationally accredited.</p>
Ireland	<p>University College Dublin School of Nursing, Midwifery and Health System</p> <p>Contact details: University College Dublin Belfield, Dublin 4, Ireland Tel: +353 1 716 6486 Web: www.nmhs.ucd.ie</p>	<p>Dean: Prof. Martin McNamara DSc, EdD, RN, FAAN</p> <p>Head UCD School of Nursing, Midwifery and Health Systems / Honorary Professor - School of Nursing, Midwifery and Social Work University of Queensland</p> <p>Email: martin.mcnamara@ucd.ie</p> <p>Description: Research, Innovation and Impact. Our School is committed to developing knowledge that informs health and social policy and advances professional practice in nursing, midwifery and the wider health system. Our School is also committed to training the next generation of researchers through its graduate research programmes.</p>

Italy	<p>University of Milano-Bicocca - Department of Medicine and Surgery - Nursing Research Unit</p> <p>Contact details: Via Cadore 48 20900 Monza - Italy Tel: +39 02 64488149 Fax: +39 039 2332576 Web: www.unimib.it</p>	<p>Director of the Department of Medicine and Surgery: Prof. Maria Grazia Valsecchi Email: grazia.valsecchi@unimib.it</p> <p>Director of the School of Nursing and Nursing Research Unit: Prof. Stefania Di Mauro Email: Stefania.dimauro@unimib.it</p> <p>Description: The University of Milano-Bicocca was founded as autonomous organization on June, 10th 1998. Today, the University of Milano-Bicocca is a multidisciplinary University. It is a young, dynamic and innovative University, which in the space of few years has created an extensive network that includes many world-famous universities, research centres and top corporations. The Department of Medicine and Surgery, as recently unified, includes both the educational and the research activities coordination. Actually, the department offers 4 Master Degree Courses, 7 first level degree, and about 43 post-graduate education programs involving about 2700 students. The department is directed Prof. Maria Grazia Valsecchi. Her background is from medical statistics and clinical epidemiology. She is also the Director of the Centre for Biostatistics and Clinical Epidemiology of the University of Milan-Bicocca.</p> <p>The School of Nursing offers undergraduate and post-graduate nursing education programs, including the second level Master Degree, and actually, about 1200 students joined the school. The Nursing Research Unit, is focused mainly on the following themes: self-care of chronic illness, nursing terminologies and classifications, complexity of nursing care, barriers to evidence based practice, moral distress in nursing professionals and clinical learning environments. Actually, one Associate Professor of Nursing Science (Prof. Stefania Di Mauro) and one Postdoctoral Research Fellow in Nursing Science (Dr. Davide Ausili) are dedicated to the development of nursing research within the Department.</p>
Latvia	<p>Rīga Stradiņš University - Faculty of Public Health and Social Welfare</p> <p>Contact details: Dzirčiema iela 16 (Pārdaugava) Rīga, LV-1007 Tel: +37167409095 Email: svslf@rsu.lv Website: www.rsu.lv http://www.rsu.lv/fakultates/svslf</p>	<p>Dean: Prof Inga Millere Tel: +371 67061526 Email: Inga.Millere@rsu.lv <i>Professor of Department of Nursing and Midwifery - Latvian Council of Science expert on Nursing science</i></p> <p>Description: Rīga Stradiņš University is a state founded university, which offers various study programmes and ensures the realisation of scientific projects, providing excellent education and training of experts in healthcare and the social sciences who work in Latvia, the European Union and in different countries of the world. Rīga Stradiņš University is the only university in Latvia, which has traditionally been integrated in the healthcare system of the country, and therefore ensures a successful run of the university, which is a precondition for an effective existence of the healthcare system in Latvia. The University is autonomous and academically free to pursue its goals and tasks, working for the benefit of the state and society, and offering a wide array of academic and professional education and research opportunities in the fields of healthcare, social care, social sciences and natural sciences.</p>

Lithuania	<p>Lithuanian University of Health Sciences</p> <p>Contact details: Mickeviciaus str. 9 44307 Kaunas - Lithuania Tel: +370 37 327200 Fax.: +370 37 220733 Email: rektoratas@ismuni.lt Web: http://www.ismuni.lt/en/</p> <p>Faculty of nursing of LSMU</p> <p>Contact details: Eivenių str. 4 50161 Kaunas - Lithuania Tel: +837 327 304 Email: slaugos.fakultetas@ismuni.lt Web: http://www.ismuni.lt/en/structure/medical-academy-faculty-of-nursing</p>	<p>Vice-Rector for Research: Prof Vaiva Lesauskaitė Tel. +370 37 32 72 06 Email.: vaiva.lesauskaite@ismuni.lt</p> <p>Dean of the Faculty of Nursing: Prof Jūratė Macijauskienė Tel: + 837 327 304 Email: jurate.macijauskiene@ismuni.lt</p> <p>Head of Nursing and Care Department in Nursing Faculty: Prof. Aurelija Blaževičienė. Tel: +370 682 45938 Email: Aurelija.Blazeviciene@ismuni.lt</p> <p>Contact person nursing Faculty – Supported EFN in TAIEIX and also in EU Erasmus+ projects Email: Olga.Riklikiene@ismuni.lt</p> <p>Description: The Lithuanian University of Health Sciences (LSMU, Lietuvos sveikatos mokslų universitetas) is the largest institution of higher education for biomedical sciences in Lithuania, successfully integrating studies, research and clinical practice. LSMU consists of two main academies: Medical Academy and Veterinary Academy. Students of medicine, odontology and nursing gain their practical skills at the LSMU Hospital Kauno Klinikos which is the largest medical institution in the Baltic States, with innovative and progressive methods of treatment and diagnostics, which meet global standards. LSMU is also an active participant of the ERASMUS exchange programme. Students may study at foreign universities or go abroad for practice for the period up to one year. The contracts of academic exchange have been signed with universities in 26 European countries. The majority of ERASMUS partners are in Germany, Spain, France, Finland and other EU Member States. In terms of research, the LSMU aims, on the basis of the fundamental and applied research data, to create new knowledge for the improvement of human health and life quality, elaborate new principles for health care politics, strengthen evidence-based teaching for university students, educate society.</p>
Malta	<p>Malta College of Arts, Science and Technology (MCAST) – Institute of Applied Sciences.</p> <p>Contact details: Kordin Road, Paola, PLA 9032, Malta Tel: +356 2398 7172/7823 Email: ias@mcast.edu.mt Web: www.mcast.edu.mt</p>	<p>Head of University College MCAST: Dr Alex Rizzo Tel: +356 7941 7176 Email: alex.rizzo@mcast.edu.mt</p> <p>Description: The Malta College of Arts, Science and Technology (MCAST) is Malta's largest vocational higher education institution that caters for students starting from the Foundation levels (MQF Levels 1 and 2), Technical levels (MQF Level 4), Bachelor degrees (MQF Level 5, 6) and Masters degrees (MQF Level 7). MCAST also extends into various areas of applied research going into alternative energy, water systems, health practice and many more. MCAST has over 10,000 active higher and further education students, and some 500 highly qualified academic staff. It hosts 6 specialist institutes in technological areas such as engineering, sciences and ICT. The most recent institute to be launched is the Institute of Applied Sciences (IAS) that now hosts some 600 students and provides diplomas and degrees in areas of health sciences, environmental sciences and industrial sciences.</p>

Netherlands	<p>Faculty of Medical Sciences (UMC Groningen).</p> <p>Contact details: Antonius Deusinglaan 1 9713 AV Groningen The Netherlands</p>	<p>Professor: Mrs. P.F. (Petrie) Roodbol Tel: +31 50 361 4345 Email: p.f.roodbol@umcg.nl</p>
Norway	<p>Norwegian Nurses Organisation - Department of Nursing and Health Politics</p> <p>Contact details: Tollbugt. 22, PO Box 456 Sentrum, NO 0104 Oslo Web: www.nsf.no</p>	<p>Senior adviser: Prof. Marit Leegaard E-mail: marit.leegaard@nsf.no</p>
Poland	<p>ICN-Accredited Centre for ICNP® Research & Development at the Medical University of Łódź</p> <p>Contact details: Medical University of Łódź - Faculty of Nursing and Midwifery ul. Narutowicza 58 90-136 Łódź Poland Tel: +48 606 118 367 Fax: +48 426 782 129 Email: icnp@umed.lodz.pl Web: http://www.umed.pl/pl/index1.php?dir=icnp&mn=home</p>	<p>Director: Dr Dorota Kilańska PhD, RN Email: dorota.kilanska@umed.lodz.pl</p> <p>Description: The Medical University of Lodz (MUL) is among the largest state-owned medical universities in Poland. Established in 1949, it consists of five faculties and four divisions, over 84 buildings with a total area of 135 thousands square meters, and its activities cover all areas of medicine including clinical studies carried out in its own four teaching hospitals and numerous departments within other hospitals.</p> <p>MUL participated in 10 projects under the 6.FP, and 18 projects within the 7.FP, including two coordinations (ABC – a small collaborative project, and Healthy Ageing Research Centre, which is a RegPot). The University also acted as a partner in two Public Health projects, and numerous other bilateral research collaborations (including Polish-Swiss, Polish-Norwegian and Polish-Taiwanese Research Projects). MUL also participated in several R&D projects co-financed by the Operational Programme Innovative Economy (1 coordination in sub-action 1.3.1) and in numerous projects financed from the Polish state funds – National Science Centre (MUL ranked 2. greatest NSC beneficiary in 2013).</p>
	<p>Health Sciences Faculty - Jagiellonian University – Krakow</p> <p>Contact details: ul. Michałowskiego 12 31-126 Kraków Poland Email: wnz@cm-uj.krakow.pl</p>	<p>Dean: Prof T. Brzostek Email: tomasz.brzostek@uj.edu.pl</p> <p>Description: The Faculty of Health Sciences continues a rich tradition of scholarship in nursing. The School of Nursing in Kraków was founded in 1911 and by 1925 was transformed into the University School for Nurses and Hygienists. Its functioning was interrupted by the outbreak of World War II. After the War, the School continued to educate nurses at a vocational, secondary-school level. Education at a graduate level was launched in 1975 with the founding of the Faculty of Nursing at the Academy of Medicine. In 1993, the Faculty was rejoined with Jagiellonian University and in 1998 was the first in Poland to introduce two-stage studies in nursing. Presently, the Faculty of Health Sciences is composed of three institutes: the Institute of Nursing and Midwifery, Institute of Public Health, and Institute of Physiotherapy, offering five courses of study in nursing, midwifery, physiotherapy, public health, emergency medicine, and a specialty program in sanitary inspection.</p>

<p>Portugal</p>	<p>Research Center in Sports Sciences, Health and Human Development (CIDESD)</p> <p>Contact details: Escola Superior de Enfermagem de S. João de Deus. Largo Srº da Pobreza 7000-811 Évora - Portugal Tel: +351 266730300 Email: geral@esesjd.uevora.pt Website: http://www.cidesd.utad.pt/</p>	<p>Director: Prof Dr Armando Raimundo</p> <p>Description: The Research Center in Sports Sciences, Health and Human Development (CIDESD) is a cross-institutional technical and scientifically multi-disciplinary unity of applied research hosted in the University of Trás-os-Montes and Alto Douro (Vila Real). Originally created in 2007, this Center appears from the network integration, by a consortium agreement, of six previous research units originally from the Polytechnic Institute of Bragança (1); the Sport Sciences School of Rio Maior - Polytechnic Institute of Santarém (2); the University of Beira Interior (3), the Higher Institute of Maia (4), the University of Madeira (5) and the University of Trás-os-Montes and Alto Douro (6). Also, other two extinguished research centers previously accredited by FCT (National Foundation for Science and Technology) were also integrated and merged in CIDESD: the Institute of Sciences of Brain and Physics for Well-being and Safety from Higher Institute of Maia (1) and the Research Centre of Human Development and Physical Activity from the University of Trás-os-Montes and Alto Douro (2). In 2008, two more Institutions were fully integrated in this network: The nursing Health School of Vila Real (1) and the Educational higher School from the Institute Polytechnic of Viseu (2). In 2013 the University of Évora added the consortium. The goals of CIDESD are articulated in three major domains:</p> <ol style="list-style-type: none"> 1. Research 2. Community Intervention 3. Continuous education
<p>Romania</p>	<p>Institutul National de Sanatate Publica (National Institute of Public Health)</p> <p>Contact details: Str. Dr. Leonte Anastasievici Nr.1-3, Sector 5 Bucuresti, 050463, Romania Tel: +401 021 318 36 20 Fax: +401 021 312 34 26 Web: http://www.insp.gov.ro</p>	<p>General Director: Dr Dan Mihai Marius <i>Email: directie.generala@insp.gov.ro</i></p> <p>Director: Dr Cucu Maria Alexandra <i>Associate professor at University of Medicine and Pharmacy "Carol Davila" Bucharest, Faculty of Midwives</i> Tel: +401 021 318 36 19 <i>Email: alexandra.cucu@insp.gov.ro</i></p> <p>Description: According to the Decision No. 1414/8 December 2009 for the establishment, organization and functioning of the National Institute of Public Health, published in the Official Gazette of Romania,</p> <p>Article no. 2, the Institute aims to:</p> <ol style="list-style-type: none"> a) prevention, surveillance and control of communicable and non-communicable diseases; b) health monitoring; c) health promotion and health education; d) assessment of occupational health; e) health monitoring environment; f) drafting regulations in public health; g) ensure the management of public health; h) developing specific public health services. <p>Also, according to the Article no. 3, to accomplish the goals set out in Art. 2 the Institute exercise more general responsibilities, and among them, the point j) stated that: conducts research and development in health the management of public health and public health.</p>

Slovak Republic	<p>Comenius University in Bratislava - Jessenius Faculty of Medicine in Martin - Department of Nursing</p> <p>Contact details: Malá Hora 5 036 01 Martin - Slovakia Tel: 00 421 43 2633 418 Email: oset@jfmed.uniba.sk</p> <p style="text-align: center;">***</p> <p>University of Constantinus the Philosopher in Nitra - Department of Nursing</p>	<p>Head of department: Prof. Katarína Žiaková, PhD. Email: ziakova@jfmed.uniba.sk</p> <p>Description: Among all the academic educational institutions all over the Slovakia, JFMED CU has the longest tradition in academic education in nursing after 1989. It enables to study nursing as a scientific branch since the academic year 1990/1991. The Institute of Nursing is the part of the Jessenius Faculty of Medicine where the process of education of the health care professionals (nursing and medical disciplines) is supplementing each other with the positive impact on the practice – the co-operation of the medical and nursing staff. The Institute of Nursing JFMED CU is responsible for education of students in Nursing study programmes and also for some selected subjects in General Medicine study programmes and in lifelong learning programmes provided by the faculty. Within further education of nursing staff, the Institute of Nursing JFMED CU provides also the study in accredited specialized study programmes and programmes of continual nursing education, such as Mentor of clinical practice in nursing, Nursing care of the chronic wounds, Nursing care of the stoma patients, Nursing care in surgical disciplines, Nursing care in psychiatry, Nursing care in the community.</p> <p style="text-align: center;">***</p> <p>Assistant Professor: Dr. Andrea Solgajová Email: asolgajova@ukf.sk</p>
Slovenia	<p>Angela Boškin Faculty of Health Care (ABFHC)</p> <p>Person in charge: Dr. Brigita Skela Savič, Assoc. Prof., Dean</p> <p>Contact details: Spodnji Plavž 3, SI-4270 Jesenice, Slovenia Tel: +386 4 5869 360 Fax: +386 4 5869 363 Email: dekanat@fzab.si, bskelasavic@fzab.si Web: www.fzab.si Identification number: 2245272</p>	<p>Research institute for health care and nursing at Angela Boškin Faculty of Health Care</p> <p>Head of Institut: Dr. Brigita Skela Savič, Assoc. Prof.</p> <p>Description: The faculty with research institute has made a significant contribution towards understanding and implementing advanced practice in nursing in Slovenia, helping nurses realize the importance of specialization, master's degree programs and PhD programs in nursing, and the need for applying postgraduate-level knowledge in clinical practice.</p> <p>ABFHC has signed agreements on joint development projects and research work with institutions in Slovenia and abroad. The faculty has more than 30 international agreements and more than 55 international and national research projects in last 10 years.</p>
Spain	<p>Instituto Superior de Investigación para la Calidad Sanitaria (I.S.I.C.S.)</p> <p>Contact details: C/ Fuente del Rey, 2 28023 Madrid - Spain Tel: +34 913345520 Email: presidente@consejogeneralenfermeria.org</p>	<p>Director General: Dr José Luis Cobos Serrano Email: jl.cobos@consejogeneralenfermeria.org</p> <p>Description: The aim of the Instituto Superior de Investigación para la Calidad Sanitaria (ISICS) is to make sure that research activities, standardisation, and accreditation, are the reference points in which professionals and institutions take part for the promotion and development of a culture of quality of care.</p>
UK	<p>RCN Research Society 20 Cavendish Square London W1G 0RN UK Tel: +44 20 7409 3333</p>	<p>Research and Innovation Advisor: Ms Ann McMahon Email: Ann.McMahon@rcn.org.uk</p>

Founded by the EFN in May 2013, within the context of the increasing emphasis placed on nursing research at EU level to secure reliable evidence from which to base future workforce decisions, the European Nursing Research Foundation (ENRF) aims to form a bridge between evidence and policy-making process and act as a contact point for EU policy-makers and politicians.

The Foundation has the ambition to become a reference point and add value to nursing research, translating knowledge into health policy, thus enhancing the EU health policy agenda.

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